

THE CORPORATION OF THE VILLAGE OF SLOCAN
BYLAW NO. 676

BEING A BYLAW TO ADOPT A FIVE-YEAR FINANCIAL PLAN FOR THE YEARS
2020 - 2024

WHEREAS Section 165 of the *Community Charter*, requires Municipal Councils to annually prepare and adopt, by Bylaw, a five-year financial plan;

AND WHEREAS the Council of the Corporation of the Village of Slocan has reviewed, prepared and solicited public input on the attached five-year financial plan;

NOW THEREFORE the Council of The Corporation of the Village of Slocan in open meeting assembled, enacts as follows:

1. Schedule "A" attached to and forming part of this Bylaw is hereby adopted as the Financial Plan for the Village of Slocan for the five-year period starting January 1, 2020.
2. Schedule "B" attached to and forming part of this Bylaw is hereby adopted as the Revenue Policy Disclosure Requirement for the five-year period starting January 1, 2020.
3. If any section, subsection, sentence, clause or phrase of this Bylaw is for any reason held to be invalid by the decision of any court of competent jurisdiction, the invalid portion shall be severed and the part that is invalid shall not affect the validity of the remainder.
4. Bylaw #670 and the amendments thereto are hereby repealed.
5. This Bylaw shall come into full force and effect on the final adoption thereof.
6. This Bylaw may be cited, for all purposes, as the "**Financial Plan (2020-2024) Bylaw No. 676, 2020**".

READ A FIRST TIME the 11th day of May, 2020;

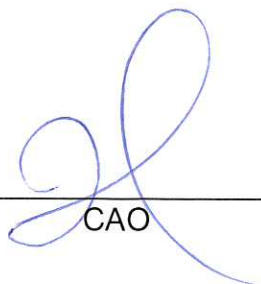
READ A FIRST TIME the 11th day of May, 2020;

READ A FIRST TIME the 11th day of May, 2020;

FINALLY PASSED AND ADOPTED the 11th day of May, 2020.



Mayor



CAO

**2020-2024 FIVE YEAR FINANCIAL PLAN
SCHEDULE A**

REVENUES	2020	2021	2022	2023	2024
Property Taxation	181,081	183,220	185,424	187,694	190,032
Sale of services	70,700	70,700	70,700	70,700	70,700
Other revenue own sources	20,360	20,360	20,360	20,360	20,360
Investment income	22,000	22,000	22,000	22,000	22,000
Grants - unconditional	361,260	361,260	361,260	361,260	361,260
Grants - conditional	1,335,999	1,970,000	3,345,000	25,000	25,000
Collections for Other Agencies	204,784	206,832	208,900	210,989	213,099
Total General	2,196,184	2,834,372	4,213,644	898,003	902,451
Water: User Fees	116,302	119,791	123,385	127,087	130,899
Hydro	-	-	250,000	250,000	250,000
Total Consolidated Revenues	2,312,486	2,954,163	4,587,029	1,275,090	1,283,350
EXPENSES	2020	2021	2022	2023	2024
General Government	257,057	264,774	268,746	272,777	276,869
Protective Services	1,100	4,117	1,178	4,196	7,259
Transportation Services	233,102	226,449	229,845	233,293	236,792
Environmental health services	20,493	20,800	21,112	21,429	21,750
Public health and welfare	6,428	6,524	6,622	6,722	6,822
Recreation and cultural services	96,372	90,205	91,558	92,932	94,326
Interest and other debt charges	2,000	4,000	24,000	47,520	47,520
Payments to Other Agencies	204,784	206,832	208,900	210,989	213,099
Total General Operations	821,336	823,701	851,961	889,858	904,437
Water Operations	91,121	86,398	83,694	88,949	86,283
Hydro Operations	-	-	72,238	73,321	74,421
Total Operations	912,457	910,099	1,007,893	1,052,128	1,065,141
Amortization	122,639	215,172	217,862	220,585	223,342
Surplus (deficit)	1,277,390	1,828,892	3,361,274	2,377	(5,133)
Add back:					
Amortization	122,639	215,172	217,862	220,585	223,342
Principal payments on Municipal Debt	13,000	26,000	107,000	133,051	133,051
Capital Expenditures					
General	1,141,990	40,000	10,000	10,000	10,000
Hydro	500,000	3,162,000	25,000	25,000	25,000
Water	-	-	4,000,000	-	-
Total Capital Expenditures	1,641,990	3,202,000	4,035,000	35,000	35,000
Proceeds from Borrowing	130,000	800,000	680,000	-	-
Transfer to / from Reserves					
Transfer to General Reserves	6,000	26,000	24,000	20,000	20,000
Transfer to Utility Reserves	21,181	29,393	37,691	-	-
Transfer from General Reserves	(144,426)	-	-	-	-
Transfer from Utility Reserves	-	-	-	(9,434)	(2,955)
Total Transfer to (from) Reserves	(117,245)	55,393	61,691	10,566	17,045
Transfers to (from) operating surplus	(7,716)	(439,329)	55,445	44,345	33,113
Financial Plan Balance	-	-	-	-	-

**2020-2024 FIVE YEAR FINANCIAL PLAN
SCHEDULE A**

CAPITAL FUNDS

COMPONENTS	2020	2021	2022	2023	2024
Sources of Funds					
Community Works Grant	66,574	55,000	25,000	25,000	25,000
General Operating fund	61,990	10,000	10,000	10,000	10,000
Other Reserves	144,426	-	-	-	-
Allocation from Surplus	-	432,000	-	-	-
Borrowing	130,000	800,000	680,000	-	-
Government Grants	1,239,000	1,905,000	3,320,000	-	-
Total Sources	1,641,990	3,202,000	4,035,000	35,000	35,000
Expenditures					
General	1,141,990	40,000	10,000	10,000	10,000
Hydro	500,000	3,162,000	25,000	25,000	25,000
Water	-	-	4,000,000	-	-
Total Expenditures	1,641,990	3,202,000	4,035,000	35,000	35,000

2020-2024 Five Year Financial Plan SCHEDULE "B"

Revenue Policy:

The revenue policy will provide direction on how Council chooses to fund the expenditures of the Village, distribute property taxes among the property taxes and use permissive tax exemptions.

Revenue Sources

Table 1

Revenue Source	% of Total Revenue
Property Value Tax	8%
Sale of Services	5%
Revenue From Own Sources	5%
Unconditional Grants	17%
Conditional Grants	52%
Transfers From Own Reserves/Funds	7%
Borrowing	6%
Total	100%

Table 1 shows the proportion of total revenue proposed to be raised from each funding source in 2020.

Grants also provide a source of revenue to the municipality. Sales of service and Utility User Fees provide revenue for the municipality on a user-pay basis.

Policy:

Council is committed to examining economic development opportunities and investigating alternative revenue sources, such as the micro hydro project, in order to reduce historical reliance on property taxes to fund municipal services. The operation of the water utility and solid waste collection and disposal are self-funded through user fees.

Objectives:

- To maximize a user-pay cost structure wherever possible.
- To maximize the use of grant funding for infrastructure and service upgrades.

Proportion of Taxes Allocated to Classes

With the loss of the Springer Creek Forest Products Ltd. the Village of Slocan's tax base is now primarily residential and therefore the majority of the tax burden falls on the residential homeowners.

Policy:

It is the policy of Council to shift the tax burden from Property Class 04 (Major Industrial) to Class 01 (Residential) to help absorb the revenue loss from the closure of Springer Creek Forest Products – Class 04 (Major Industrial).

In order to preserve and encourage business in Slocan the tax rate multiple for Class 06 remains at 2019 levels.

Objective:

- As a result of the reduction in the assessment rate for Property Class 04 (Major Industry); Property Class 01 (Residential) should be the first to absorb any such shifts.
- Where possible, revenues from user fees and charges should be used to help offset the burden on the entire property tax base as a result loss of assessment values of Property Class 04 (Major Industrial).

Permissive Tax Exemptions

Council provides permissive tax exemption to not-for-profit organizations that form a valuable part of the community. These include religious institutions and the community services society.

Policy:

Council will continue to support local not-for-profit organizations that provide benefits to the community as a whole and are eligible under the Community Charter through permissive tax exemptions.

Objective:

To provide permissive tax exemption to not-for-profit organizations that benefits the overall well-being of the community.