

THE CORPORATION OF THE VILLAGE OF SLOCAN
BYLAW NO. 660

BEING A BYLAW TO ADOPT A FIVE-YEAR FINANCIAL PLAN FOR THE YEARS
2018 - 2022

WHEREAS Section 165 of the *Community Charter*, requires Municipal Councils to annually prepare and adopt, by Bylaw, a five-year financial plan;

AND WHEREAS the Council of the Corporation of the Village of Slocan has reviewed, prepared and solicited public input on the attached five-year financial plan;

NOW THEREFORE the Council of The Corporation of the Village of Slocan in open meeting assembled, enacts as follows:

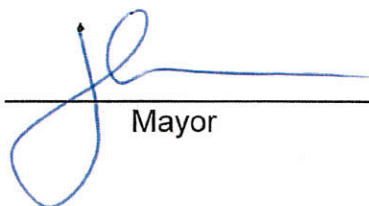
1. Schedule "A" attached to and forming part of this Bylaw is hereby adopted as the Financial Plan for the Village of Slocan for the five-year period starting January 1, 2018.
2. Schedule "B" attached to and forming part of this Bylaw is hereby adopted as the Revenue Policy Disclosure Requirement for the five-year period starting January 1, 2018.
3. If any section, subsection, sentence, clause or phrase of this Bylaw is for any reason held to be invalid by the decision of any court of competent jurisdiction, the invalid portion shall be severed and the part that is invalid shall not affect the validity of the remainder.
4. Bylaw #655 and the amendments thereto are hereby repealed.
5. This Bylaw shall come into full force and effect on the final adoption thereof.
6. This Bylaw may be cited, for all purposes, as the "**Financial Plan (2018-2022) Bylaw No. 660, 2018**".

READ A FIRST TIME the 9th day of May, 2018;

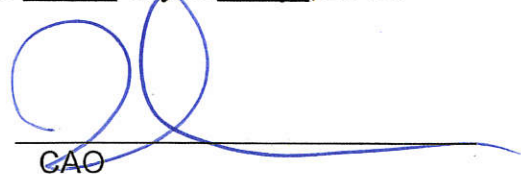
READ A FIRST TIME the 9th day of May, 2018;

READ A FIRST TIME the 9th day of May, 2018;

FINALLY PASSED AND ADOPTED the 14th day of May, 2018.



Mayor



CAO

SCHEDULE “B” – 2018-2022 Five Year Financial Plan

Revenue Policy:

The revenue policy will provide direction on how Council chooses to fund the expenditures of the Village, distribute property taxes among the property taxes and use permissive tax exemptions.

Revenue Sources

Table 1

Revenue Source	% of Total Revenue
Property Value Tax	10%
Sale of Services	6%
Revenue From Own Sources	6%
Unconditional Grants	18%
Conditional Grants	52%
Transfers From Own Reserves/Funds	8%
Total	100%

Table 1 shows the proportion of total revenue proposed to be raised from each funding source in 2018.

Grants also provide a source of revenue to the municipality. Sales of service and Utility User Fees provide revenue for the municipality on a user-pay basis.

Policy:

Council is committed to examining economic development opportunities and investigating alternative revenue sources, such as the micro hydro project, in order to reduce historical reliance on property taxes to fund municipal services. The operation of the water utility and solid waste collection and disposal are self-funded through user fees.

Objectives:

- To maximize a user-pay cost structure wherever possible.
- To maximize the use of grant funding for infrastructure and service upgrades.

Proportion of Taxes Allocated to Classes

With the loss of the Springer Creek Forest Products Ltd. the Village of Slocan's tax base is now primarily residential and therefore the majority of the tax burden falls on the residential homeowners.

Policy:

It is the policy of Council to shift the tax burden from Property Class 04 (Major Industrial) to Class 01 (Residential) to help absorb the revenue loss from the closure of Springer Creek Forest Products – Class 04 (Major Industrial).

In order to preserve and encourage business in Slocan the tax rate multiple for Class 06 remains at 2017 levels.

Objective:

- As a result of the reduction in the assessment rate for Property Class 04 (Major Industry); Property Class 01 (Residential) should be the first to absorb any such shifts.
- Where possible, revenues from user fees and charges should be used to help offset the burden on the entire property tax base as a result loss of assessment values of Property Class 04 (Major Industrial).

Permissive Tax Exemptions

Council provides permissive tax exemption to not-for-profit organizations that form a valuable part of the community. These include religious institutions and the community services society.

Policy:

Council will continue to support local not-for-profit organizations that provide benefits to the community as a whole and are eligible under the Community Charter through permissive tax exemptions.

Objective:

To provide permissive tax exemption to not-for-profit organizations that benefits the overall well-being of the community.

**2018-2022 FIVE YEAR FINANCIAL PLAN
SCHEDULE A**

REVENUES	2018	2019	2020	2021	2022
Property Taxation	172,934	174,829	176,781	178,792	180,862
Sale of services	61,665	61,665	61,665	61,665	61,665
Other revenue own sources	23,100	23,100	23,100	23,100	23,100
Investment income	16,000	9,000	9,000	9,000	9,000
Grants - unconditional	329,000	329,000	329,000	329,000	329,000
Grants - conditional	926,983	1,930,000	25,000	25,000	25,000
Collections for Other Agencies	210,944	213,053	215,184	217,336	219,509
Total General	1,740,626	2,740,647	839,730	843,893	848,136
Water: User Fees	106,200	109,121	112,121	115,205	118,373
Hydro	-	-	250,000	250,000	250,000
Total Consolidated Revenues	1,846,826	2,849,768	1,201,851	1,209,098	1,216,509

**2018-2022 FIVE YEAR FINANCIAL PLAN
SCHEDULE A**

EXPENSES	2018	2019	2020	2021	2022
General Government	246,087	228,463	235,890	243,429	247,080
Protective Services	131,100	3,917	1,133	3,950	6,809
Transportation Services	236,175	223,816	227,173	230,580	234,039
Environmental health services	19,892	20,190	20,493	20,801	21,113
Public health and welfare	4,691	4,761	4,833	4,905	4,979
Recreation and cultural services	78,336	69,361	70,401	71,457	72,529
Interest and other debt charges	-	-	20,000	20,000	20,000
Payments to Other Agencies	210,944	213,053	215,184	217,336	219,509
Total General Operations	927,225	763,561	795,107	812,458	826,058
Water Operations	72,390	59,266	64,155	61,057	65,973
Hydro Operations	-	-	72,237	73,321	74,420
Total Operations	999,615	822,827	931,499	946,836	966,451
Amortization	105,787	107,109	199,448	201,941	204,465
Surplus (deficit)	741,424	1,919,832	70,904	60,321	45,593
Add back:					
Amortization	105,787	107,109	199,448	201,941	204,465
Principal payments on Municipal Debt	3,578	-	81,000	81,000	81,000
Capital Expenditures					
General	307,640	-	-	-	-
Hydro	500,000	3,162,000	25,000	25,000	25,000
Water	180,600	-	-	-	-
Total Capital Expenditures	988,240	3,162,000	25,000	25,000	25,000
Proceeds from Borrowing	-	800,000	-	-	-
Transfer to / from Reserves					
Transfer to General Reserves	26,000	26,000	26,000	26,000	26,000
Transfer to Utility Reserves	-	46,855	44,967	51,148	49,400
Transfer from General Reserves	(10,000)	-	-	-	-
Transfer from Utility Reserves	(139,790)	-	-	-	-
Total Transfer to (from) Reserves	(123,790)	72,855	70,967	77,148	75,400
Transfers to (from) operating surplus	(20,817)	(407,914)	93,385	79,114	68,658
Financial Plan Balance	-	-	-	-	-

**2018-2022 FIVE YEAR FINANCIAL PLAN
SCHEDULE A**

CAPITAL FUNDS

COMPONENTS	2018	2019	2020	2021	2022
Sources of Funds					
Community Works Grant	63,200	25,000	25,000	25,000	25,000
General Operating fund	45,440	-	-	-	-
Water Operating fund	40,810	-	-	-	-
Utility Reserves	139,790	-	-	-	-
Other Reserves	10,000	-	-	-	-
Allocation from Surplus	-	432,000	-	-	-
Borrowing	-	800,000	-	-	-
Government Grants	689,000	1,905,000	-	-	-
Total Sources	988,240	3,162,000	25,000	25,000	25,000
Expenditures					
General	307,640	-	-	-	-
Hydro	500,000	3,162,000	25,000	25,000	25,000
Water	180,600	-	-	-	-
Total Expenditures	988,240	3,162,000	25,000	25,000	25,000