

THE CORPORATION OF THE VILLAGE OF SLOCAN
BYLAW NO. 655

BEING A BYLAW TO ADOPT A FIVE-YEAR FINANCIAL PLAN FOR THE YEARS
2017 - 2021

WHEREAS Section 165 of the *Community Charter*, requires Municipal Councils to annually prepare and adopt, by Bylaw, a five-year financial plan;

AND WHEREAS the Council of the Corporation of the Village of Slocan has reviewed, prepared and solicited public input on the attached five-year financial plan;

NOW THEREFORE the Council of The Corporation of the Village of Slocan in open meeting assembled, enacts as follows:

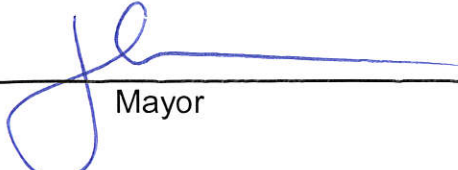
1. Schedule "A" attached to and forming part of this Bylaw is hereby adopted as the Financial Plan for the Village of Slocan for the five-year period starting January 1, 2017.
2. Schedule "B" attached to and forming part of this Bylaw is hereby adopted as the Revenue Policy Disclosure Requirement for the five-year period starting January 1, 2017.
3. If any section, subsection, sentence, clause or phrase of this Bylaw is for any reason held to be invalid by the decision of any court of competent jurisdiction, the invalid portion shall be severed and the part that is invalid shall not affect the validity of the remainder.
4. Bylaw #650 and the amendments thereto are hereby repealed.
5. This Bylaw shall come into full force and effect on the final adoption thereof.
6. This Bylaw may be cited, for all purposes, as the "**Financial Plan (2017-2021) Bylaw No. 655, 2017**".

READ A FIRST TIME the 1st day of May, 2017;

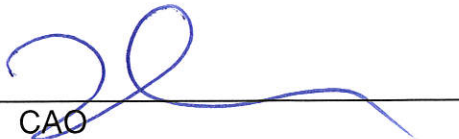
READ A FIRST TIME the 1st day of May, 2017;

READ A FIRST TIME the 1st day of May, 2017;

FINALLY PASSED AND ADOPTED the 8th day of May, 2017.



Mayor



CAO

**2017-2021 FIVE YEAR FINANCIAL PLAN
SCHEDULE A**

REVENUES	2017	2018	2019	2020	2021
Property Taxation	168,420	170,180	171,992	173,859	175,782
Sale of services	63,765	63,765	63,765	63,765	63,765
Other revenue own sources	15,700	15,700	15,700	15,700	15,700
Investment income	9,000	9,000	9,000	9,000	9,000
Grants - unconditional	329,000	329,000	329,000	329,000	329,000
Grants - conditional	805,600	1,930,000	25,000	25,000	25,000
Collections for Other Agencies	205,346	207,399	209,473	211,568	213,684
Total General	1,596,831	2,725,044	823,930	827,892	831,931
Water: User Fees	99,482	102,217	105,028	107,917	110,884
Hydro	-	-	250,000	250,000	250,000
Total Consolidated Revenues	1,696,313	2,827,261	1,178,958	1,185,809	1,192,815

**2017-2021 FIVE YEAR FINANCIAL PLAN
SCHEDULE A**

EXPENSES	2017	2018	2019	2020	2021
General Government	252,289	223,289	226,638	230,038	233,488
Protective Services	4,100	1,151	3,968	1,186	4,004
Transportation Services	218,752	222,033	225,364	228,744	232,175
Environmental health services	18,742	19,023	19,308	19,598	19,892
Public health and welfare	3,779	3,836	3,893	3,952	4,011
Recreation and cultural services	69,988	50,807	51,569	52,343	53,128
Interest and other debt charges	-	-	20,000	20,000	20,000
Payments to Other Agencies	205,346	207,399	209,473	211,568	213,684
Total General Operations	772,996	727,538	760,213	767,429	780,382
Water Operations	57,527	62,390	59,266	60,155	65,057
Hydro Operations	-	-	73,237	74,336	75,451
Total Operations	830,523	789,928	892,716	901,920	920,890
Amortization	107,740	109,087	201,451	203,969	206,519
Surplus (deficit)	758,050	1,928,246	84,791	79,920	65,406
Add back:					
Amortization	107,740	109,087	201,451	203,969	206,519
Principal payments on Municipal Debt	6,072	3,578	81,000	81,000	81,000
Capital Expenditures					
General	378,800	5,000	-	-	-
Hydro	500,000	3,162,000	25,000	25,000	25,000
Water	104,500	92,000	30,000	30,000	30,000
Total Capital Expenditures	983,300	3,259,000	55,000	55,000	55,000
Proceeds from Borrowing	-	800,000	-	-	-
Transfer to / from Reserves					
Transfer to General Reserves	26,000	26,000	26,000	26,000	26,000
Transfer to Utility Reserves	-	-	12,762	14,762	12,827
Transfer from General Reserves	(62,800)	-	-	-	-
Transfer from Utility Reserves	(65,545)	(55,173)	-	-	-
Total Transfer to (from) Reserves	(102,345)	(29,173)	38,762	40,762	38,827
Transfers to (from) operating surplus	(21,237)	(396,072)	111,480	107,127	97,098
Financial Plan Balance	-	-	-	-	-

**2017-2021 FIVE YEAR FINANCIAL PLAN
SCHEDULE A**

CAPITAL FUNDS

COMPONENTS	2017	2018	2019	2020	2021
Sources of Funds					
Community Works Grant	240,000	25,000	25,000	25,000	25,000
General Operating fund	66,500	5,000	-	-	-
Water Operating fund	38,955	36,827	30,000	30,000	30,000
Utility Reserves	65,545	55,173	-	-	-
Other Reserves	62,800	-	-	-	-
Allocation from Surplus	-	432,000	-	-	-
Borrowing	-	800,000	-	-	-
Government Grants	509,500	1,905,000	-	-	-
Total Sources	983,300	3,259,000	55,000	55,000	55,000
Expenditures					
General	378,800	5,000	-	-	-
Hydro	500,000	3,162,000	25,000	25,000	25,000
Water	104,500	92,000	30,000	30,000	30,000
Total Expenditures	983,300	3,259,000	55,000	55,000	55,000

SCHEDULE “B” – 2017-2021 Five Year Financial Plan

Revenue Policy:

The revenue policy will provide direction on how Council chooses to fund the expenditures of the Village, distribute property taxes among the property taxes and use permissive tax exemptions.

Revenue Sources

Table 1

Revenue Source	% of Total Revenue
Property Value Tax	11%
Sale of Services	6%
Revenue From Own Sources	5%
Unconditional Grants	20%
Conditional Grants	50%
Transfers From Own Reserves/Funds	8%
Total	100%

Table 1 shows the proportion of total revenue proposed to be raised from each funding source in 2017.

Grants also provide a source of revenue to the municipality. Sales of service and Utility User Fees provide revenue for the municipality on a user-pay basis.

Policy:

Council is committed to examining economic development opportunities and investigating alternative revenue sources, such as the micro hydro project, in order to reduce historical reliance on property taxes to fund municipal services. The operation of the water utility and solid waste collection and disposal are self-funded through user fees.

Objectives:

- To maximize a user-pay cost structure wherever possible.
- To maximize the use of grant funding for infrastructure and service upgrades.

Proportion of Taxes Allocated to Classes

With the loss of the Springer Creek Forest Products Ltd. the Village of Slokan's tax base is now primarily residential and therefore the majority of the tax burden falls on the residential homeowners.

Policy:

It is the policy of Council to shift the tax burden from Property Class 04 (Major Industrial) to Class 01 (Residential) to help absorb the revenue loss from the closure of Springer Creek Forest Products – Class 04 (Major Industrial).

In order to preserve and encourage business in Slokan the tax rate multiple for Class 06 remains at 2016 levels.

Objective:

- As a result of the reduction in the assessment rate for Property Class 04 (Major Industry); Property Class 01 (Residential) should be the first to absorb any such shifts.
- Where possible, revenues from user fees and charges should be used to help offset the burden on the entire property tax base as a result loss of assessment values of Property Class 04 (Major Industrial).

Permissive Tax Exemptions

Council provides permissive tax exemption to not-for-profit organizations that form a valuable part of the community. These include religious institutions and the community services society.

Policy:

Council will continue to support local not-for-profit organizations that provide benefits to the community as a whole and are eligible under the Community Charter through permissive tax exemptions.

Objective:

To provide permissive tax exemption to not-for-profit organizations that benefits the overall well-being of the community.